

Consolidated Financial Statements and
Supplementary Information Together
with Report of Independent Certified
Public Accountants

**Doris Duke Charitable Foundation, Inc. and
Related Entities**

December 31, 2021 and 2020

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REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

To the Board of Trustees of the
Doris Duke Charitable Foundation, Inc.

Opinion

We have audited the consolidated financial statements of the Doris Duke Charitable Foundation, Inc. and Related Entities, including Duke Farms Foundation, Doris Duke Foundation for Islamic Art, Doris Duke Management Foundation, and Doris Duke Foundation, (collectively, the "Foundation"), which comprise the consolidated balance sheets as of December 31, 2021 and 2020, and the related consolidated statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Doris Duke Charitable Foundation, Inc. and Related Entities as of December 31, 2021 and 2020, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for opinion

We conducted our audits of the consolidated financial statements in accordance with auditing standards generally accepted in the United States of America (US GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of management for the financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for one year after the date the financial statements are issued.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with US GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with US GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Grant Thornton LLP

New York, New York
June 15, 2022

Doris Duke Charitable Foundation, Inc. and Related Entities

CONSOLIDATED BALANCE SHEETS

As of December 31,

	2021	2020
ASSETS		
Cash and cash equivalents	\$ 114,816,204	\$ 45,463,470
Prepaid expenses and other receivables	623,747	1,332,113
Other assets	2,600,442	2,310,029
Investments (Note 3)	2,530,146,754	2,349,972,329
Program-related investments (Note 13)	21,866,000	21,866,000
Beneficial interest in trusts held by others (Note 2)	5,698,033	4,719,860
Right-of-use assets (Note 10)	3,487,541	4,314,697
Property and equipment, net (Note 4)	101,347,407	105,285,235
Total assets	\$ 2,780,586,128	\$ 2,535,263,733
LIABILITIES AND NET ASSETS		
Current liabilities		
Accounts payable and accrued expenses	\$ 9,924,867	\$ 8,716,970
Grants payable, net (Note 6)	58,114,223	52,447,531
Deferred federal and state excise taxes payable (Note 7)	16,862,071	15,301,672
Post-retirement health benefit obligation (Note 5)	7,601,448	7,712,477
Lease liability	4,038,228	5,015,571
Interest rate swap agreement (Note 12)	9,740,280	12,246,565
Bonds payable, net (Note 12)	153,686,201	153,633,236
Total liabilities	259,967,318	255,074,022
Commitments (Notes 3, 6 and 10)		
Net assets - without donor restrictions	2,520,618,810	2,280,189,711
Total liabilities and net assets	\$ 2,780,586,128	\$ 2,535,263,733

The accompanying notes are an integral part of these consolidated financial statements.

Doris Duke Charitable Foundation, Inc. and Related Entities

CONSOLIDATED STATEMENTS OF ACTIVITIES

For the years ended December 31, 2021 and 2020

	2021	2020
Revenues and support		
Investment income:		
Dividends	\$ 4,058,726	\$ 3,661,077
Interest	7,037,771	4,566,167
Net realized gains	283,342,977	126,184,797
Unrealized gains, net (Note 7)	110,727,833	370,279,256
	405,167,307	504,691,297
Less:		
Investment expenses	(8,431,547)	(7,660,204)
Provision for federal and state excise taxes (Note 7)	(8,826,555)	(1,276,104)
Net investment income	387,909,205	495,754,989
Change in value of beneficial interest in trusts held by others (Note 2)	978,173	761,610
Other revenues	2,836,943	504,000
Change in value of interest rate swap agreement (Note 12)	2,506,285	(4,019,747)
Total revenues and support	394,230,606	493,000,852
Expenses (Note 14)		
Grants, net (Note 6)	115,855,660	83,117,347
Program	32,169,570	28,732,159
Administration	5,776,277	5,144,524
Total expenses	153,801,507	116,994,030
Change in net assets	240,429,099	376,006,822
Net assets - without donor restrictions, beginning of year	2,280,189,711	1,904,182,889
Net assets - without donor restrictions, end of year	\$ 2,520,618,810	\$ 2,280,189,711

The accompanying notes are an integral part of these consolidated financial statements.

Doris Duke Charitable Foundation, Inc. and Related Entities

CONSOLIDATED STATEMENTS OF CASH FLOWS

For the years ended December 31, 2021 and 2020

	2021	2020
Cash flows from operating activities		
Change in net assets	\$ 240,429,099	\$ 376,006,822
Adjustments to reconcile change in net assets to net cash used in operating activities:		
Change in value of interest rate swap agreement	(2,506,285)	4,019,747
Depreciation and amortization	4,775,311	4,803,012
Amortization of original issue discounts and deferred bond issuance costs	34,926	41,549
Change in present value discount on grants payable	(17,554)	1,582,852
Discount allowance on grants payable	(133,421)	(602,702)
Loss from disposition of property and equipment	123,174	1,414
Net realized and unrealized gains on investments	(395,631,209)	(501,681,238)
Change in value of beneficial interest in trusts held by others	(978,173)	(761,610)
Changes in assets and liabilities:		
Increase in interest, dividends and other receivables	(993,648)	(48,363)
Decrease (increase) in due from brokers	27,669,929	(61,573,753)
Decrease (increase) in prepaid expenses and other receivables	726,405	(258,815)
Increase of other assets	(290,413)	-
Decrease (increase) in right-of-use assets	827,156	(4,314,697)
(Decrease) increase in due to brokers	(32,122,552)	62,503,206
Increase (decrease) in accounts payable and accrued expenses	1,207,896	(432,881)
Decrease in post-retirement health benefit obligation	(111,029)	(150,999)
Increase (decrease) in grants payable	5,817,668	(52,220)
(Decrease) increase in lease liability	(977,343)	5,015,571
Increase in deferred federal and state excise taxes payable	1,560,399	5,217,185
	<u>(150,589,664)</u>	<u>(110,685,920)</u>
Net cash used in operating activities		
Cash flows from investing activities		
Purchase of investments	(528,013,794)	(652,778,865)
Program-related investments	-	(1,440,106)
Proceeds from sale of investments	748,916,849	684,668,789
Purchase of property and equipment	(960,657)	(1,046,802)
	<u>219,942,398</u>	<u>29,403,016</u>
Net cash provided by investing activities		
Cash flows from financing activities		
Proceeds from bond issuance	-	99,775,000
Deferred bond issuance costs paid	-	(459,934)
	<u>-</u>	<u>99,315,066</u>
Net cash provided by financing activities		
Net increase in cash and cash equivalents	69,352,734	18,032,162
Cash and cash equivalents, beginning of year	45,463,470	27,431,308
Cash and cash equivalents, end of year	<u>\$ 114,816,204</u>	<u>\$ 45,463,470</u>
Supplemental disclosures of cash flow information:		
Cash paid for federal and state excise taxes, net of refunds	\$ 6,882,721	\$ 2,212,535
Cash paid for interest	\$ 4,402,760	\$ 3,087,713

The accompanying notes are an integral part of these consolidated financial statements.

Doris Duke Charitable Foundation, Inc. and Related Entities

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021 and 2020

NOTE 1 - DESCRIPTION OF ORGANIZATION AND RELATED ENTITIES

Doris Duke Charitable Foundation, Inc. (“DDCF”) was incorporated under the laws of the State of New York as a not-for-profit corporation in December 2017 to be the successor entity to the Doris Duke Charitable Foundation, the New York charitable trust with a similar name described below. DDCF is exempt from federal income taxes under Section 501(a) of the Internal Revenue Code (the “Code”) as an organization described in Section 501(c)(3). It is a private foundation within the meaning of Section 509(a) of the Code.

Doris Duke Charitable Foundation (“DDCF Trust”) was a private foundation established by the Last Will and Testament of Doris Duke in 1996. DDCF Trust was formed as a trust under the laws of the State of New York and was exempt from federal income taxes under Section 501(a) of the Code as an organization described in Section 501(c)(3). On February 11, 2019, DDCF Trust completed the transfer of all its assets to DDCF and by letter dated February 15, 2019, DDCF Trust notified the Internal Revenue Service (“IRS”) of its intent to terminate its private foundation status. DDCF Trust filed its final IRS Form 990-PF for the short tax year beginning January 1, 2019 and ending February 11, 2019.

The mission of DDCF, which is identical to that of the original DDCF Trust, is to improve the quality of people's lives through grants supporting the performing arts, environmental conservation, medical research and child well-being, and through the preservation of the cultural and environmental legacy of Doris Duke's properties. The mission and strategy of DDCF are guided by Doris Duke's Last Will and Testament, which reflects the interests she pursued during her life. Doris Duke bequeathed DDCF Trust significant resources to support those interests in addition to a legacy of properties and collections. Further, DDCF supports three operating foundations that own Doris Duke's former properties in New Jersey, Hawaii, and Rhode Island, and a fourth that provides services to the other foundations.

The Doris Duke Foundation which was established in Delaware in 1934 by Doris Duke during her lifetime, the DDCF Trust, DDCF, and three operating foundations, which were established through a Plan of Reorganization, effectuated in January 1999, are collectively referred to as the “Foundation.” The following summarizes the entities which, in addition to DDCF, comprise the Foundation.

Duke Farms Foundation

Duke Farms Foundation (“DFF”) was incorporated under the laws of the State of New York for the purpose of receiving title to real property located in Somerville, Hillsborough, Raritan, and Readington, New Jersey (the Readington property was recorded as public open space in 2018). The property comprises approximately 2,700 acres of landscapes, trails, lakes, farms, buildings and supporting infrastructure. It is used for public recreation and learning, environmental research, agriculture and horticultural. The DFF Board of Trustees approved a resolution to develop a master plan to fulfill DFF's mission of environmental stewardship in 2006. The plan led to the restoration of the property, completed in 2012, consistent with sound environmental practices, to serve as a resource for public education and enjoyment.

DFF is exempt from federal income taxes under Section 501(a) of the Code as an organization described in Section 501(c)(3). It is a private foundation within the meaning of Section 509(a) of the Code and qualifies as a private operating foundation described in Section 4942(j)(3) of the Code.

Doris Duke Charitable Foundation, Inc. and Related Entities

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

Doris Duke Foundation for Islamic Art

Doris Duke Foundation for Islamic Art (“DDFIA”) was incorporated under the laws of the State of New York for the purpose of receiving title to real and personal property located in Honolulu, Hawaii known as Shangri La, a former residence of Doris Duke which houses her collection of Islamic art. In May 2017, DDFIA received an absolute charter as a museum from the Board of Regents of the State of New York. It is a museum for learning about the global cultures of Islamic art and design through exhibitions, digital and educational initiatives, public tours and programs, and community partnerships. DDFIA also awards grants to advance relationships and increase understanding between Muslim and non-Muslim communities for mutual well-being.

DDFIA is exempt from federal income taxes under Section 501(a) of the Code as an organization described in Section 501(c)(3). It is a private foundation within the meaning of Section 509(a) of the Code and qualifies as a private operating foundation described in Section 4942(j)(3) of the Code.

Doris Duke Management Foundation

Doris Duke Management Foundation (“DDMF”) was incorporated under the laws of the State of New York for the purpose of creating a centralized source of personnel to provide various services, including management, clerical, financial, and operational services, to the Foundation. DDMF also serves as a centralized source of certain facilities and equipment, both shared and separate.

DDMF is exempt from federal income taxes under Section 501(a) of the Code as an organization described in Section 501(c)(3). It is a private foundation within the meaning of Section 509(a) of the Code and it qualifies as a private operating foundation described in Section 4942(j)(3) of the Code.

All appropriate expenses are assigned to each foundation pursuant to an Operating Agreement created at the inception of DDMF for the services performed by DDMF on behalf of each foundation.

Doris Duke Foundation

Doris Duke Foundation (“DDF”) is a private grant-making entity, organized under the laws of the State of Delaware in 1934, exempt from federal income taxes under Section 501(a) of the Code as an organization described in Section 501(c)(3). It is a private foundation within the meaning of Section 509(a) of the Code.

NOTE 2 - SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The accompanying consolidated financial statements are presented on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (“U.S. GAAP”). All material interorganizational balances and transactions have been eliminated in preparing the accompanying consolidated financial statements.

The Foundation’s net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed stipulations. At December 31, 2021 and 2020, the net assets of the Foundation represent resources that are not subject to donor-imposed stipulations and, therefore, are available for the general operations of the Foundation.

In the event the Foundation receives contributions or other assets which are restricted in nature due to specific time or use restrictions, such resources would be classified as net assets with donor restrictions.

Doris Duke Charitable Foundation, Inc. and Related Entities

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

Use of Estimates

The preparation of consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. The most significant management estimates and assumptions relate to the valuation of non-exchange traded alternative investments; the determination of the Foundation's post-retirement health benefit obligation; the fair value assigned to its interest rate swap agreement; and, its remainderman interest under split-interest agreements. Actual results could differ from those estimates.

Fair Value Measurements

The Financial Accounting Standards Board ("FASB") issued Accounting Standards Codification Topic 820, which defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. The standard provides a consistent definition of fair value, which focuses on an exit price between market participants in an orderly transaction. The standard also prioritizes, within the measurement of fair value, the use of market-based information over entity-specific information and establishes a three-level hierarchy for fair value measurements based on the transparency of information used in the valuation of an asset or liability as of the measurement date.

Assets and liabilities, subject to the standard, measured and reported at fair value are classified and disclosed in one of the following categories:

- Level 1 - Quoted prices available in active markets for identical assets or liabilities as of the measurement date. A quoted price for an identical asset or liability in an active market provides the most reliable fair value measurement because it is directly observable to the market;
- Level 2 - Pricing inputs other than quoted prices in active markets, which are either directly or indirectly observable as of the measurement date. The nature of these securities includes investments for which quoted prices are available but traded less frequently and investments that are fair valued using other securities, the parameters of which can be directly observed; and
- Level 3 - Securities that have little to no pricing observability as of the measurement date. These securities are measured using management's best estimate of fair value, where the inputs into the determination of fair value are not observable and require significant management judgment or estimation.

Inputs are used in applying the various valuation techniques and broadly refer to the assumptions that market participants use to make valuation decisions, including assumptions about risk. Inputs may include price information, volatility statistics, specific and broad credit data, liquidity statistics, and other factors. A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. However, the determination of what constitutes "observable" requires significant judgment by an entity. The Foundation considers observable data to be that market data that is readily available, regularly distributed or updated, reliable and verifiable, not proprietary, and provided by independent sources that are actively involved in the relevant market.

The categorization of a financial instrument within the fair value hierarchy is based upon the pricing transparency of the instrument and does not necessarily correspond to the Foundation's perceived risk of that instrument.

Doris Duke Charitable Foundation, Inc. and Related Entities

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

Valuation of Investments

Investments whose values are based on quoted market prices in active markets and, therefore, are classified within Level 1, include active listed equities, certain U.S. government and sovereign obligations, and certain money market securities. The Foundation does not adjust the quoted price for such instruments, even in situations where the Foundation holds a large position and a sale could reasonably impact the quoted price.

Investments that trade in markets that are not considered to be active, but are valued based on quoted market prices, dealer quotations or alternative pricing sources supported by observable inputs are classified within Level 2. These include certain U.S. government and sovereign obligations, not included in Level 1, most government agency securities, investment-grade corporate bonds, certain mortgage products, certain bank loans and bridge loans, commingled funds, less liquid listed equities, state, municipal and provincial obligations, most physical commodities and certain loan commitments. As Level 2 investments include positions that are not traded in active markets and/or are subject to transfer restrictions, valuations may be adjusted to reflect illiquidity and/or non-transferability, which are generally based on available market information.

Investments classified within Level 3 have significant unobservable inputs, as they trade infrequently or not at all. Level 3 instruments include certain private equity and real estate investments, certain bank loans and bridge loans, less liquid corporate debt securities (including distressed debt instruments), collateralized debt obligations, and less liquid mortgage securities (backed by either commercial or residential real estate). When observable prices are not available for these securities, the Foundation uses one or more valuation techniques (e.g., the market approach, the income approach or the cost approach) for which sufficient and reliable data is available. Within Level 3, the use of the market approach generally consists of using comparable market transactions, while the use of the income approach generally consists of the net present value of estimated future cash flows, adjusted, as appropriate, for liquidity, credit, market and/or other risk factors.

The inputs used by the Foundation in estimating the value of Level 3 investments include the original transaction price, recent transactions for the same or similar instruments, completed or pending third-party transactions in the underlying investment or comparable issuers, subsequent rounds of financing, recapitalizations and other transactions across the capital structure, offerings in the equity or debt capital markets, and changes in financial ratios or cash flows. Level 3 investments may also be adjusted to reflect illiquidity and/or non-transferability, with the amount of such discount estimated by the Foundation in the absence of market information. The fair value measurement of Level 3 investments does not include transaction costs that may have been capitalized as part of the security's cost basis. Assumptions used by the Foundation, due to the lack of observable inputs, may significantly impact the resulting fair value for certain assets categorized as Level 3 and, therefore, the Foundation's changes in net assets for the respective reporting period. As of December 31, 2021 and 2020, the Foundation did not hold any financial instruments that were included in Level 3.

Concentrations of Credit Risk

Financial instruments which potentially subject the Foundation to concentrations of credit risk consist of cash and cash equivalents, equity and fixed-income securities and alternative investments. The Foundation maintains its cash and cash equivalents in various bank deposit accounts which, at times, may exceed federally insured limits. The Foundation's cash accounts are placed with high credit quality financial institutions. The Foundation has not experienced, nor does it anticipate, any losses with respect to such accounts. The Foundation has a significant investment in equities, bonds, and alternative investments, both marketable and non-marketable, and is therefore subject to concentrations of credit risk. Investment decisions are made by the DDCF Investment Committee of the Board of Trustees in conformity with the

Doris Duke Charitable Foundation, Inc. and Related Entities

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

investment strategy approved by and under the direction of the Board of Trustees, in consultation with management and independent investment managers engaged by the Foundation.

Property and Equipment

Property and equipment are stated at cost, or at appraised values if received from the Estate of Doris Duke. Property and equipment, with the exception of collections, are depreciated on the straight-line basis over the estimated useful lives of the respective assets, which range from three to 30 years. Leasehold improvements are amortized on the straight-line basis over the life of the lease to which they pertain or their estimated useful life, whichever is shorter. The Foundation capitalizes computers and related equipment with a unit price of \$5,000 or greater and property and other equipment costing more than \$2,500 with useful lives greater than three years.

Leases

The Foundation determines if an arrangement is a lease at inception of the contract. Right-of-use (“ROU”) assets represent the Foundation’s right to use the underlying assets for the lease term and lease liabilities represent the Foundation’s obligation to make lease payments arising from the leases. Right-of-use assets and lease liabilities are recognized at the commencement date of the lease based on the present value of lease payments over the lease term. The Foundation uses an estimated incremental borrowing rate, which is derived from information available at the lease commencement date, in determining the present value of lease payments.

The Foundation’s operating lease is for real estate for its programmatic and administrative functions. The real estate lease agreement has an initial term of 10 years. The Foundation does not record leases with an initial term of 12 months or less (“short-term leases”) on its consolidated balance sheet.

Beneficial Interest in Trusts Held by Others

In accordance with Doris Duke’s Last Will and Testament, DDCF is the remainderman beneficiary of several split-interest agreements, specifically, irrevocable charitable remainder annuity trusts held by others. The Foundation initially valued these deferred gifts at the fair value of the underlying investments which are then discounted to reflect the Foundation’s remainderman interest upon death of the respective life beneficiaries. Published IRS discount rates are employed to determine the net present value of both contributions and liabilities pertaining to these split-interest agreements. Annually, DDCF revalues its remainderman interest in these split-interest agreements and reflects this change in value in its consolidated statement of activities.

The following table summarizes the changes in the Foundation’s beneficial interest in trusts held by others for the years December 31, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Balance, beginning of year	\$ 4,719,860	\$ 3,958,250
Change in fair value of beneficial interest	<u>978,173</u>	<u>761,610</u>
Balance, end of year	<u>\$ 5,698,033</u>	<u>\$ 4,719,860</u>

Grants

Unconditional grant awards by the Foundation to recipients are recorded as an expense and a liability when approved by the Board and the grantee has been selected and notified and any barriers to entitlement on the part of the respective grantee have been satisfied. Such grant commitments are often made to a recipient over multiple fiscal years and, therefore, are recognized and measured at the present value of the

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

expected amounts to be paid. The present value discount is determined when the grant is initially recognized using an appropriate discount rate which is not subsequently revised. The Foundation amortizes grant discounts, which are recorded as additional grant expense, over the payment period of the respective grant using the effective-interest method. Rescinded and refunded grants are recorded as a reduction to grant expense.

Functional Allocation of Expenses

The costs of operating the Foundation have been allocated among program-related and administrative expenses. Program-related expenses pertain principally to the general grant-making activities of the Foundation, such as reviewing proposals and awarding, monitoring, and evaluating grants. Administrative expenses include all other non-program-related expenses of the Foundation.

Consolidated Statement of Cash Flows

For purposes of preparing the consolidated statement of cash flows, the Foundation considers investments with original maturities of three months or less at the time of purchase and all investments in money market funds, with immediate liquidity, to be cash equivalents. Short-term investments held by investment managers as part of the Foundation's long-term investment strategy are, however, classified as investments. At December 31, 2021 and 2020, the Foundation had \$103,417,032 and \$38,002,663, respectively, in money market funds which have been classified as cash equivalents.

Financial Instruments

The carrying amount of the Foundation's financial instruments approximate fair value.

Subsequent Events

The Foundation evaluated its December 31, 2021 consolidated financial statements for subsequent events through June 15, 2022, the date the consolidated financial statements were issued. Except as noted below, the Foundation is not aware of any subsequent events which would require recognition or disclosure in the accompanying consolidated financial statements.

On January 14, 2022, DFF entered into a new interest rate swap agreement relating to its variable rate bond issuance with JP Morgan Chase. Deutsche Bank announced its intent to downsize its swap exposure and offered to novate the DFF swap. The terms of the agreement remain consistent and it expires coincident with the maturity of the bonds on July 1, 2048.

On February 8, 2022, DDMF signed a new lease agreement for office space located at 444 Madison Avenue, New York, New York. The term of the lease is 10 years commencing on a "commencement date" to be determined when the landlord's renovation work is substantially completed. The lease includes a rent abatement and a landlord contribution for renovation expenses.

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

NOTE 3 - INVESTMENTS

Investments at December 31, 2021 and 2020 consist of the following:

	2021		2020	
	Cost	Fair Value	Cost	Fair Value
Absolute Return	\$ 328,238,545	\$ 529,906,616	\$ 337,744,824	\$ 548,357,364
Fixed Income	65,611,131	64,169,987	48,351,668	48,127,829
Private Markets	553,769,888	1,208,387,387	484,018,786	950,006,655
Public Long-Only Equity	364,236,141	722,008,812	379,220,408	803,675,956
Stock	9,978	491,549	-	-
Subtotal	1,311,865,683	2,524,964,351	1,249,335,686	2,350,167,804
Interest, dividends and other				
receivables, net	1,533,807	1,533,807	608,551	608,551
Due to brokers	(37,298,319)	(37,298,319)	(69,420,871)	(69,420,871)
Due from brokers	40,946,916	40,946,916	68,616,845	68,616,845
Total	<u>\$ 1,317,048,086</u>	<u>\$ 2,530,146,754</u>	<u>\$ 1,249,140,212</u>	<u>\$ 2,349,972,329</u>

Private market investments at December 31, 2021 and 2020 consist of the following:

	2021			2020		
	Number of Funds	Cost	Fair Value	Number of Funds	Cost	Fair Value
Buyout	29	\$ 122,621,870	\$ 190,822,757	27	\$ 127,044,665	\$ 178,470,764
Real Assets	23	89,012,009	78,465,197	21	83,710,571	64,305,904
Venture Capital	120	313,725,813	906,071,066	108	245,661,546	675,192,787
Other	8	28,410,196	33,028,367	8	27,602,003	32,037,200
Total private market investments	<u>180</u>	<u>\$ 553,769,888</u>	<u>\$ 1,208,387,387</u>	<u>164</u>	<u>\$ 484,018,786</u>	<u>\$ 950,006,655</u>

Absolute Return managers may be both long and short in various markets and instruments, such as stocks, bonds, real estate, commodities and currencies at lower risk, typically using a combination of leverage, short sales, hedging with derivatives, arbitrage and some private investments. Within the broader Absolute Return category, the portfolio may invest in managers with an Equity Long/Short strategy, a Multi-Strategy mandate, or Credit Opportunity strategy.

Fixed-income investments represent the broad U.S. bond market, including government, corporate, treasury, and mortgage-backed securities.

Doris Duke Charitable Foundation, Inc. and Related Entities

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

Public Long-Only Equity is the asset class that represents the portfolio's investment in managers who purchase exchange-traded equity and equity-like securities of public companies. Within this asset class, there are sub-asset classes that include U.S. Equity, Global Equity and Emerging Markets Equity.

Cash and cash equivalents include short-term investments. Cash and cash equivalents held by investment managers, as part of the long-term investment strategy of the Foundation, have been classified into the investment categories in which they are intended to ultimately be invested and amounted to \$16,357,464 and \$4,411,984 at December 31, 2021 and 2020, respectively.

Because of the uncertainty associated with the valuations of certain private market investments, which are not readily marketable or do not have quoted market prices, the carrying values of such investments could differ had a ready market for such investments existed. Such difference could be material.

The following table summarizes investments within the fair value hierarchy as of December 31, 2021:

	Level 1	Level 2	Level 3	NAV	Total
Absolute Return	\$ -	\$ -	\$ -	\$ 529,906,615	\$ 529,906,615
Fixed Income	-	64,169,988	-	-	64,169,988
Private Markets	-	-	-	1,208,387,387	1,208,387,387
Public Long-Only Equity	73,524,546	-	-	648,484,266	722,008,812
Stock	-	-	-	491,549	491,549
	<u>\$ 73,524,546</u>	<u>\$ 64,169,988</u>	<u>\$ -</u>	<u>\$ 2,387,269,817</u>	<u>\$ 2,524,964,351</u>

The following table summarizes investments within the fair value hierarchy as of December 31, 2020:

	Level 1	Level 2	Level 3	NAV	Total
Absolute Return	\$ -	\$ -	\$ -	\$ 548,357,364	\$ 548,357,364
Fixed Income	-	48,127,829	-	-	48,127,829
Private Markets	-	-	-	950,006,655	950,006,655
Public Long-Only Equity	89,659,294	-	-	714,016,662	803,675,956
Stock	-	-	-	-	-
	<u>\$ 89,659,294</u>	<u>\$ 762,144,491</u>	<u>\$ -</u>	<u>\$ 2,212,380,681</u>	<u>\$ 2,350,167,804</u>

The Foundation uses net asset value ("NAV"), or its equivalent, to determine the fair value of all the underlying investments which: (a) do not have a readily determinable fair value; and (b) prepare their financial statements consistent with the measurement principles of an investment company or have the attributes of an investment company.

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

The following table lists such investments reported at fair value using NAV by major assets category at December 31, 2021:

	Number of Funds	NAV in Funds	Remaining Life	\$ Amount of Unfunded Commitments	Timing to Draw Down Commitments	Redemption Terms	Redemption Restrictions
Credit Opportunity	7	\$ 185,342,806	N/A	\$ -	N/A	Monthly to annually with 60 to 90 days notice	No restrictions other than two funds with 25% investor-level gates.
Emerging Markets	3	90,824,337	N/A	-	N/A	Monthly to annually with 30 to 90 days notice	No restrictions other than one fund that has an annual liquidity, but it takes 3 years to get out due to the 33.33% investor level gate, one-year lockup.
Global Equity	8	349,415,222	N/A	-	N/A	Monthly to annually with 30 to 90 days notice	No restrictions other than one fund that can be redeemed bi-annually (every 2 years) upon 105 days' notice and payments are made 50% on the first anniversary and 50% on the following anniversary.
Global Long/Short Equity	8	204,515,617	N/A	-	N/A	Monthly to annually with 30 to 90 days notice	No restrictions other than one fund is in a rolling two-year lock and an illiquid side pocket, one fund with a 25% investor level gate per year, and one fund with a 10% investor level gate.
Multi-Strategy	6	140,048,193	N/A	-	N/A	Monthly to semi-annually with 5 to 60 days notice	No restrictions other than one fund is in a lock until July 2024, and one fund with a 50% investor level gate and an illiquid side pocket.
US Equity	2	208,244,707	N/A	-	N/A	Monthly to annually with 30 to 90 days notice	No restrictions.
Other	8	33,028,367	Varying through 2030	32,515,963	Over the life of the funds	Illiquid at the discretion of the General Partners	Illiquid at the discretion of the General Partners
Buy-outs	29	190,822,757	Varying through 2040	112,365,193	Over the life of the funds	Illiquid at the discretion of the General Partners	Illiquid at the discretion of the General Partners
Venture Capital	120	906,071,065	Varying through 2033	106,625,924	Over the life of the funds	Illiquid at the discretion of the General Partners	Illiquid at the discretion of the General Partners
Real Assets	23	78,465,197	Varying through 2031	37,819,506	Over the life of the funds	Illiquid at the discretion of the General Partners	Illiquid at the discretion of the General Partners
Stock	1	491,549	N/A	-	Over the life of the funds	N/A	N/A
	<u>202</u>	<u>\$ 2,387,269,817</u>		<u>\$ 289,326,586</u>			

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

The following table lists such investments reported at fair value using NAV by major asset category at December 31, 2020:

	Number of Funds	NAV in Funds	Remaining Life	\$ Amount of Unfunded Commitments	Timing to Draw Down Commitments	Redemption Terms	Redemption Restrictions
Credit Opportunity	10	\$ 161,528,617	N/A	\$ -	N/A	Monthly to annually with 60 to 90 days notice	No restrictions other than two funds with 25% investor-level gates.
Emerging Markets	2	55,721,008	N/A	-	N/A	Monthly to annually with 30 to 90 days notice	No restrictions.
Global Equity	12	420,313,051	N/A	-	N/A	Monthly to annually with 30 to 90 days notice	No restrictions other than one fund that can be redeemed bi- annually (every 2 years) upon 105 days' notice and payments are made 50% on the first anniversary and 50% on the following anniversary date.
Global Long/Short Equity	8	193,860,068	N/A	-	N/A	Monthly to annually with 30 to 90 days notice	No restrictions other than one in a rolling two-year lock and an illiquid side pocket, one with a 25% investor level gate per year, and one with a 10% investor level gate.
Multi-Strategy	7	192,968,679	N/A	-	N/A	Monthly to semi- annually with 5 to 60 days notice	No restrictions other than one in a lock until July 2024, one fund with a 50% investor level gate and an illiquid side pocket.
US Equity	2	237,982,603	N/A	-	N/A	Monthly to annually with 30 to 90 days notice	No restrictions.
Other	8	32,037,201	Varying through 2030	33,115,000	Over the life of the funds	Illiquid at the discretion of the General Partners	Illiquid at the discretion of the General Partners
Buy-outs	27	178,470,764	Varying through 2040	21,675,000	Over the life of the funds	Illiquid at the discretion of the General Partners	Illiquid at the discretion of the General Partners
Venture Capital	108	675,192,787	Varying through 2033	109,584,000	Over the life of the funds	Illiquid at the discretion of the General Partners	Illiquid at the discretion of the General Partners
Real Assets	21	64,305,904	Varying through 2031	15,643,000	Over the life of the funds	Illiquid at the discretion of the General Partners	Illiquid at the discretion of the General Partners
Stock	-	-	N/A	-	Over the life of the funds	N/A	N/A
	<u>205</u>	<u>\$ 2,212,380,681</u>		<u>\$ 180,017,000</u>			

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

NOTE 4 - PROPERTY AND EQUIPMENT, NET

Property and equipment, net, at December 31, 2021 and 2020, consists of the following:

	<u>2021</u>	<u>2020</u>
Land improvements	\$ 36,684,469	\$ 37,413,772
Buildings and improvements	64,462,079	64,118,279
Furniture and equipment	14,444,100	14,502,638
Leasehold improvements	<u>5,310,134</u>	<u>5,310,134</u>
	120,900,782	121,344,823
Less: accumulated depreciation and amortization	<u>(68,776,500)</u>	<u>(65,541,313)</u>
	52,124,282	55,803,510
Land	49,010,680	49,010,680
Construction-in-progress	<u>212,445</u>	<u>471,045</u>
	<u>\$ 101,347,407</u>	<u>\$ 105,285,235</u>

Depreciation and amortization expense for the years ended 2021 and 2020 totaled \$4,775,311 and \$4,803,012, respectively.

Construction-in-progress as of December 31, 2021 and 2020 consists of costs associated with land and building improvements at the Foundation's properties.

NOTE 5 - POST-RETIREMENT HEALTH BENEFIT OBLIGATION

The Foundation provides health benefits to all its full-time employees. Upon retirement, employees may be eligible for continuation of some of these benefits. Amounts are accrued for such benefits during the years in which employees provide services to the Foundation.

Doris Duke Charitable Foundation, Inc. and Related Entities

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

The actuarial present value of the benefit obligation and the amounts recognized in the accompanying consolidated balance sheets as of December 31, 2021 and 2020, are as follows:

	2021	2020
Change in benefit obligation:		
Benefit obligation, beginning of year	\$ 7,712,477	\$ 7,863,476
Service cost	264,139	227,572
Interest cost	252,828	270,921
Plan participants' contributions	57,718	41,598
Actuarial gain	(297,262)	(419,601)
Benefits paid	(388,452)	(271,489)
Benefit obligation, end of year	\$ 7,601,448	\$ 7,712,477
Change in plan assets:		
Fair value of plan assets, beginning of year	\$ -	\$ -
Employer contributions	330,734	229,891
Plan participants' contributions	57,718	41,598
Benefits paid	(388,452)	(271,489)
Fair value of plan assets, end of year	\$ -	\$ -
Components of accrued benefit cost:		
Funded status	\$ (7,601,448)	\$ (7,712,477)
Unamortized prior service credit	(133,427)	(248,977)
Unamortized net gain	(3,377,710)	(3,613,751)
Accrued benefit cost	\$ (11,112,585)	\$ (11,575,205)
Components of net periodic benefit cost:		
Service cost	\$ 264,139	\$ 227,572
Interest cost	252,828	270,921
Amortization of prior service credit	(115,550)	(116,806)
Amortization of net gain	(533,303)	(812,453)
Net periodic post-retirement benefit cost	\$ (131,886)	\$ (430,766)

The mortality rates used for the December 31, 2021 and 2020 disclosures are based on the Pri.H-2012 Mortality Table for annuitants and non-annuitants with projected mortality improvements using scale MP-2021 on a generational basis.

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

Future benefit payments to participants, net of employee contributions, are expected to be paid as follows:

<u>Year Ending December 31:</u>	
2022	\$ 386,711
2023	433,245
2024	503,106
2025	521,540
2026	530,472
2027-2031	<u>2,545,859</u>
	<u><u>\$ 4,920,933</u></u>

Expected employer contributions to the post-retirement health benefit plan, net of employee contributions, for calendar year 2022 will total \$386,711.

	<u>2021</u>	<u>2020</u>
Assumed pre-65 medical trend rates at December 31:		
Health care cost trend rate assumed for next year	7.00%	7.00%
Rate to which the cost trend rate is assumed to decline (the ultimate trend rate)	3.78%	3.78%
Year rate reaches the ultimate trend rate	2075	2075
Assumed post-65 medical trend rates at December 31:		
Health care cost trend rate assumed for next year	4.50%	4.50%
Rate to which the cost trend rate is assumed to decline (the ultimate trend rate)	3.78%	3.78%
Year rate reaches the ultimate trend rate	2075	2075
Assumed prescription drug trend rates at December 31:		
Health care cost trend rate assumed for next year	7.00%	7.00%
Rate to which the cost trend rate is assumed to decline (the ultimate trend rate)	3.78%	3.78%
Year rate reaches the ultimate trend rate	2075	2075

The Foundation does not anticipate applying for the Medicare Part D prescription drug federal subsidy; therefore, the above disclosures do not reflect the impact of Medicare Part D. The Foundation's (benefit) expense associated with this plan totaled (\$111,029) and (\$150,999) for 2021 and 2020, respectively.

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

	2021	2020
Amounts recognized in the consolidated balance sheets consist of:		
Accrued benefit liability	\$ 7,601,448	\$ 7,712,477
Amount recognized in net assets without donor restrictions	\$ 3,511,137	\$ 3,862,728
Amounts recognized in net assets without donor restrictions consist of:		
Unamortized prior service credit	\$ 133,427	\$ 248,977
Unamortized actuarial net gain	3,377,710	3,613,751
	\$ 3,511,137	\$ 3,862,728
Amounts expected to be amortized from net assets without donor restrictions next calendar year include:		
Prior service credit	\$ 115,550	\$ 116,806
Net actuarial gain	533,303	812,453
	\$ 648,853	\$ 929,259
Change in unamortized items:		
Prior service credit	\$ -	\$ -
Actuarial gain	(297,262)	(419,601)
	\$ (297,262)	\$ (419,601)

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

NOTE 6 - GRANTS PAYABLE, NET

The following summarizes the changes in grants payable during 2021 and 2020:

	2021	2020
Balance, beginning of year:		
DDCF	\$ 47,408,132	\$ 50,085,984
DDF	3,197,941	2,840,367
DDFIA	3,547,352	1,240,984
Present value discount	(1,705,894)	(2,647,734)
	52,447,531	51,519,601
Grants authorized:		
DDCF	111,835,310	75,094,267
DDF	1,845,000	2,175,000
DDFIA	2,692,925	5,056,420
Present value discount	(1,125,748)	(523,812)
	115,247,487	81,801,875
Deductions:		
Payments made:		
DDCF	(104,219,831)	(77,772,119)
DDF	(1,840,139)	(1,817,426)
DDFIA	(4,495,597)	(2,750,052)
Amortization of present value discount	974,773	1,465,651
	(109,580,794)	(80,873,946)
Net rescinded grants:		
DDCF	-	-
DDF	-	-
	-	-
Balance, end of year:		
DDCF	55,023,610	47,408,132
DDF	3,202,802	3,197,941
DDFIA	1,744,680	3,547,352
Present value discount	(1,856,869)	(1,705,894)
	\$ 58,114,223	\$ 52,447,531

The Foundation's grant commitments at December 31, 2021 and 2020 have been discounted to present value by applying interest rate factors of 2.99% and 1.22%, respectively.

In 2021 and 2020, grants in the amount of \$366,600 and \$150,179, respectively, were refunded and netted with grants expense in the accompanying consolidated statements of activities.

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

As of December 31, 2021, the Foundation's Board of Trustees approved certain grants totaling \$19,409,948 for which grantees had not yet been selected and notified. Accordingly, such grants have not been accrued in the accompanying 2021 consolidated financial statements.

Unconditional grants authorized but unpaid at December 31, 2021 are expected to be paid as follows:

<u>Year Ending December 31,</u>	
2022	\$ 38,429,575
2023	18,450,612
2024	2,815,910
2025	<u>275,000</u>
	59,971,097
Less: present value discount	<u>(1,856,874)</u>
	<u>\$ 58,114,223</u>

NOTE 7 - EXCISE AND INCOME TAXES

Excise and income taxes consisted of the following activity:

	<u>2021</u>	<u>2020</u>
Current excise tax	\$ 5,082,436	\$ 1,455,869
Deferred excise tax	1,560,400	5,217,185
Federal and state income taxes	<u>2,721,866</u>	<u>134,920</u>
	<u>\$ 9,364,702</u>	<u>\$ 6,807,974</u>

Current excise taxes are computed at a 1.39% excise tax rate on DDCF's net investment income. Current federal and state income taxes are based on unrelated business income derived by the Foundation's pass-through investments. For 2021 federal income tax purposes, the Foundation's federal and state unrelated business income tax provision is \$2,721,866. The Foundation generates unrelated business income on a multi-state basis and has calculated a tax provision that represents its income tax liability, net of withholding tax refunds received.

The Foundation recorded a deferred tax liability of \$16,862,071 and \$15,301,672, respectively, as of December 31, 2021 and 2020. This deferred tax liability is a result of the unrealized appreciation on the Foundation's investments.

DDCF's deferred excise tax of \$1,560,400 and \$5,217,185, for 2021 and 2020, respectively, is netted against unrealized gains on the accompanying consolidated statements of activities.

Doris Duke Charitable Foundation, Inc. and Related Entities

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

NOTE 8 - ACCOUNTING FOR UNCERTAIN TAX POSITIONS

The Foundation follows guidance that clarifies the accounting for uncertainty in income tax positions taken or expected to be taken in a tax return, including issues relating to financial statement recognition and measurement. This guidance provides that the tax effects from an uncertain tax position can only be recognized in the financial statements if the position is more likely than not to be sustained if the position were to be challenged by a taxing authority. The assessment of the tax position is based solely on the technical merits of the position, without regard to the likelihood that the tax position may be challenged.

The foundations are organizations exempt from federal income taxation under §501(c)(3) of the Code and are private foundations as described in §509(a); although, the foundations are subject to tax on income unrelated to their exempt purpose, unless that income is otherwise excluded by the Code. The foundations have processes presently in place to ensure the maintenance of their tax-exempt status; to identify and report unrelated income; to determine their filing and tax obligations in jurisdictions for which they have nexus; and to identify and evaluate other matters that may be considered tax positions. The foundations have determined that there are no material uncertain tax positions that require recognition or disclosure in the consolidated financial statements as of and for the years ended December 31, 2021 and 2020.

NOTE 9 - RELATED PARTIES

Newport Restoration Foundation (“NRF”) was established as a not-for-profit foundation in 1968 in order to preserve and restore historic architecture of the eighteenth and early nineteenth centuries in Newport, Road Island. In accordance with the Last Will and Testament of Doris Duke, in 1999, NRF received certain real and personal property located in Newport, Rhode Island, known as Rough Point, and certain real property located in Middletown, Rhode Island, valued at Doris Duke’s date of death at approximately \$22 million. In 2016, the tax-exempt status of NRF was changed from a private foundation to a public charity. Annually, DDCF’s Board of Trustees approves a grant to fund the operations and capital work of Rough Point. During 2021 and 2020, NRF was awarded \$3,631,120 and \$2,631,120, respectively, from DDCF. The Foundation shares no common board members with NRF and exerts no control over NRF’s operations.

NOTE 10 - LEASES

DDMF leases its office space located on the 18th and 19th floors of 650 Fifth Avenue, New York, New York. A new lease agreement dated December 31, 2014 was executed and commenced on January 1, 2015 for the same space. The term of the lease is 10 years and eight months and expires on August 31, 2025. The lease includes a rent abatement and a landlord contribution for qualified renovation expenses.

As of December 31, 2021, and 2020, the Foundation reported a ROU asset of \$3,487,541 and \$4,314,697, respectively, on the consolidated balance sheets and a corresponding operating lease liability of \$4,038,228 and \$5,015,571, respectively, based on the present value of the remaining minimum rental payments for the existing operating lease. The remaining lease term for the operating lease at December 31, 2021 is 3.67 years and the discount rate for the operating lease is 2.38% based on the estimated incremental borrowing rate at January 1, 2020.

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

Future minimum rental commitments under operating leases are as follows:

<u>Year Ending December 31:</u>	
2022	\$ 1,148,892
2023	1,148,892
2024	1,148,892
2025	<u>765,928</u>
 Total lease payments	 4,212,604
 Less: Imputed interest	 <u>(174,376)</u>
 Lease liability	 <u>\$ 4,038,228</u>

NOTE 11 - PENSION PLANS

DDMF sponsors a 401(a) profit sharing plan with a 401(k) feature. Employees may elect to have pretax employee contributions made to their accounts not to exceed federal allowable limits. The Foundation is required to make a contribution equal to at least 3% of compensation of all eligible, non-highly compensated employees, and highly compensated employees if desired, regardless of whether an employee makes employee contributions. The Foundation also makes discretionary contributions to the 401(k) plan, which is a non-elective contribution safe harbor 401(k) plan design. Total pension expense under this 401(k) plan for 2021 and 2020 totaled \$1,774,914 and \$1,738,225, respectively. Participants are immediately vested in their employee contributed account balance and in the employer's contribution portion and all earnings thereon.

DDMF also sponsors a Supplemental Employee Retirement Plan (the "Supplemental Plan") to provide certain employees of the Foundation with retirement benefits that are otherwise unavailable from the 401(k) qualified retirement plan established by DDMF. The Supplemental Plan is an unfunded (nonqualified) retirement plan which permits the employer to defer 15% of compensation, at the employee's direction, in excess of the Code's 401(a)(17) limitation for eligible employees. Pension expense relative to the Supplemental Plan totaled \$256,735 and \$172,637 in 2021 and 2020, respectively. The annual limitation used in calculating the 2021 and 2020 pension expense was \$290,000 and \$285,000, respectively. As of December 31, 2021 and 2020, DDMF accrued \$1,253,758 and \$2,067,553, respectively, relating to the Supplemental Plan.

In 2006, DDMF adopted a 457(b) deferred compensation plan to provide certain employees of the Foundation with the benefit of additional tax-deferred retirement savings opportunities. The annual 457(b) deferral limitation for 2021 and 2020 was \$19,500 each year. This plan is entirely funded by employee salary deferrals. Plan assets and liabilities pertaining to the 457(b) plan have been recognized in other assets and accounts payable and accrued expenses on the accompanying consolidated financial statements. As of December 31, 2021, and 2020, DDMF accrued \$2,231,430 and \$1,941,017, respectively, relating to the 457(b) deferred compensation plan.

Doris Duke Charitable Foundation, Inc. and Related Entities

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December 31, 2021 and 2020

NOTE 12 - BONDS PAYABLE, NET

Doris Duke Charitable Foundation, Inc. Social Bonds, Series 2020 (Taxable)

On July 28, 2020, DDCF issued a \$100 million taxable bond ("Series 2020") to enable grant-making to stabilize and sustain a nonprofit sector facing devastating economic impacts due to COVID-19 and an unprecedented demand for its services magnified by racial injustice. The Series 2020 bonds, underwritten by Morgan Stanley, bear an interest rate of 2.345% with a maturity date of July 1, 2050. The Series 2020 bonds were issued at a discount of \$225,000. The bond discount is being amortized using the straight-line method over the term of the bonds. Amortization of the bond discount totaled \$22,831 and \$11,416 for the years ended December 31, 2021 and 2020, respectively. Deferred bond issue costs totaling \$650,687 are netted with bond payables. During fiscal 2021 and 2020, interest expense related to the Series 2020 bonds totaled \$2,345,000 and \$996,625, respectively. Payment on the Series 2020 bonds is due in full on July 1, 2050.

New Jersey Economic Development Authority, Economic Development Bonds (Duke Farms Foundation Project) - Series 2016 and 2017

In 2017, the Foundation completed bond repurchase agreements to refinance its New Jersey Economic Development Authority Economic Development Refunding Bonds ("Duke Farms Foundation Project") Series 2009A and 2009B bonds.

On January 19, 2017, the Series 2009B bonds were refinanced through a new issuance of \$24,840,000 of Series 2016 bonds bearing an interest rate of 4.073% with a maturity date of July 1, 2046. The Series 2016 bonds were issued at a discount of \$310,500. The bond discount is being amortized using the effective-interest method over the term of the bonds. Amortization of the bond discount totaled \$19,594 for each of the years ended December 31, 2021 and 2020. Payment on the Series 2016 bonds is due in full on July 1, 2046. On February 1, 2017, the Series 2009A bonds were refinanced through a new issuance of \$30,250,000 of Series 2017 bonds. The interest rate on the Series 2017 variable rate bonds ranged between .919% and .970% during calendar 2021 and .974% and 2.323% during calendar 2020. The DFF interest rate swap agreement from the Series 2009A was maintained for the Series 2017 bonds. Under the terms of the agreement, DFF agreed to pay Deutsche Bank a fixed rate of interest equal to 2.665% and to receive from Deutsche Bank a payment equal to 68% of the three-month London Interbank Offered Rate (1.400% and 1.600% at December 31, 2021 and 2020, respectively). The interest rate received by DFF is reset on a daily basis. The swap agreement expires coincident with the maturity of the bonds on July 1, 2048. Payment on the Series 2017 bonds is due in full on July 1, 2048.

In conjunction with the initial bond financing, DDCF received underlying ratings of "AAA" from Standard & Poor's and "AAA" from Moody's.

The Foundation pays interest only on amounts borrowed until July 1, 2048 ("Series 2017") and July 1, 2046 ("Series 2016"), at which time the bonds are payable in full. During fiscal 2021, interest expense relating to the Series 2016 and Series 2017 bonds, including interest rate swap payments, totaled \$2,057,760. During fiscal 2020, interest expense relating to Series 2016 and 2017 bonds, including interest rate swap payments, totaled \$2,091,088.

Deferred bond issue costs pertaining to both the 2017 and 2016 bonds totaling \$753,111 are netted with bond payables.

As described above, DFF entered into an interest rate swap agreement relating to its variable rate bond issuance, wherein DFF agreed to pay the counterparty ("Deutsche Bank") a fixed interest rate and the counterparty agreed to pay DFF a variable interest rate intended to approximate the variable rate on DFF's bonds. DFF's swap is considered a Level 2 financial instrument within the fair value hierarchy. The fair

Doris Duke Charitable Foundation, Inc. and Related Entities

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

value of the swap, as described above, is based upon the expected future cash flows discounted at a current market rate.

As of and for the years ended December 31, 2021 and 2020, amounts included within the accompanying consolidated financial statements relating to the interest rate swap agreement are as follows:

Fair Value at December 31, 2021	Fair Value December 31, 2020	Consolidated Balance Sheets Location	Change in Value of Interest Rate Swap Agreement for the Year Ended December 31, 2021	Change in Value of Interest Rate Swap Agreement for the Year Ended December 31, 2020	Consolidated Statements of Activities Location	Level within the Fair Value Hierarchy
\$ 9,740,280	\$ 12,246,565	Interest rate swap agreement (liabilities)	\$ 2,506,285	\$ (4,019,747)	Change in value of interest rate swap agreement	Level 2

NOTE 13 - LINE OF CREDIT AND PROGRAM-RELATED INVESTMENTS

On May 5, 2015, the Foundation signed a credit agreement extending a line of credit to The Nature Conservancy of up to a maximum principal amount of \$20,000,000. This credit agreement qualifies as a program-related investment, as defined in Section 4944(c) of the Code. The original maturity date for this agreement was five years from its effective date (on or before May 5, 2020). In February 2018, a one-year extension of the maturity date (until May 5, 2021) was approved and in November 2018, an additional 32-month extension of the maturity date (until December 31, 2023) was approved. As of December 31, 2021, there was an outstanding balance of \$19,366,000 on the line of credit.

On November 30, 2020, the Foundation signed a loan agreement with Artspace Projects, Inc. in the amount of \$2,500,000 bearing an interest rate of 1% over five years. This loan qualifies as a program-related investment, as defined in Section 4944(c) of the Code. The maturity date for this loan is November 30, 2025. As of December 31, 2021, there was an outstanding balance of \$2,500,000 on this loan.

Doris Duke Charitable Foundation, Inc. and Related Entities

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

NOTE 14 - FUNCTIONAL EXPENSES

The Foundation provides for programs to improve the quality of people's lives through grants supporting the performing arts, environmental conservation, medical research and child well-being, and through preservation of the cultural and environmental legacy of Doris Duke's properties. Expenses that can be identified with a specific program are charged directly. Other expenses that are common to programs and supporting activities are allocated by various statistical bases. Expenses related to providing these services consist of the following:

	2021		
	Program Activities	Supporting Activities	Total
Grants, net	\$ 115,855,660	\$ -	\$ 115,855,660
Salaries, benefits and payroll taxes	14,408,085	3,148,474	17,556,559
Legal fees	62,174	-	62,174
Accounting and tax fees	60,937	264,689	325,626
Outsourced services	3,346,059	1,465,556	4,811,615
Depreciation and amortization	4,694,390	80,921	4,775,311
Occupancy	709,981	306,811	1,016,792
Travel, conferences and meetings	128,953	12,632	141,585
Printing and publications	69,234	3,743	72,977
Bond interest	4,402,760	-	4,402,760
Other	4,286,997	493,451	4,780,448
	<u>\$ 148,025,230</u>	<u>\$ 5,776,277</u>	<u>\$ 153,801,507</u>
	2020		
	Program Activities	Supporting Activities	Total
Grants, net	\$ 83,117,347	\$ -	\$ 83,117,347
Salaries, benefits and payroll taxes	13,284,925	2,915,927	16,200,852
Legal fees	23,111	-	23,111
Accounting and tax fees	57,017	269,900	326,917
Outsourced services	2,880,043	1,121,480	4,001,523
Depreciation and amortization	4,678,668	103,653	4,782,321
Occupancy	696,055	307,011	1,003,066
Travel, conferences and meetings	127,006	16,591	143,597
Printing and publications	21,794	1,516	23,310
Bond interest	3,087,713	-	3,087,713
Other	3,875,827	408,446	4,284,273
	<u>\$ 111,849,506</u>	<u>\$ 5,144,524</u>	<u>\$ 116,994,030</u>

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

NOTE 15 - AVAILABILITY AND LIQUIDITY OF FINANCIAL ASSETS

The Foundation's financial assets available within one year of December 31, 2021 and 2020 to meet general expenditures include:

	2021	2020
Cash and cash equivalents	\$ 114,816,204	\$ 45,463,470
Interest and dividends receivable	1,533,807	608,551
Absolute Return and Public Long-Only Equity funds	1,087,581,874	1,195,725,231
Fixed income securities	64,169,987	48,127,829
Available financial assets	\$ 1,268,101,872	\$ 1,289,925,081

The Foundation endeavors to structure its financial assets to be available and liquid as its general expenditures, liabilities, and other obligations become due. In addition to the liquid assets presented above, there are likely to be additional components of the Foundation's investments that may be available and liquid within one year. These components include return of capital from both private equity and real estate holdings. The Foundation's Investment Committee reviews and evaluates the liquidity of the investment portfolio on a quarterly basis.

SUPPLEMENTAL INFORMATION

Doris Duke Charitable Foundation, Inc. and Related Entities

SCHEDULE 1 - CONSOLIDATING BALANCE SHEET INFORMATION

As of December 31, 2021

ASSETS	Doris Duke Charitable Foundation	Doris Duke Foundation	Duke Farms Foundation	Doris Duke Management Foundation	Doris Duke Foundation for Islamic Art	Subtotal	Elimination Entries	Total
Cash and cash equivalents	\$ 114,415,054	\$ 342,004	\$ (7,914)	\$ (6,450)	\$ 73,510	\$ 114,816,204	\$ -	\$ 114,816,204
Prepaid expenses and other receivables	74,617	5,275,128	188,379	453,162	2,308,827	8,300,113	(7,676,366)	623,747
Other assets	354,950	13,062	1,000	2,231,430	-	2,600,442	-	2,600,442
Investments	2,524,638,094	5,508,660	-	-	-	2,530,146,754	-	2,530,146,754
Program-related investments	21,866,000	-	-	-	-	21,866,000	-	21,866,000
Beneficial interest in trusts held by others	5,698,033	-	-	-	-	5,698,033	-	5,698,033
Due from related entities	1,470,297	3,936	259,972	9,453,797	-	11,188,002	(11,188,002)	-
Right-of-use asset	-	-	-	3,487,541	-	3,487,541	-	3,487,541
Property and equipment, net	-	-	64,181,668	915,653	36,250,086	101,347,407	-	101,347,407
Total assets	<u>\$ 2,668,517,045</u>	<u>\$ 11,142,790</u>	<u>\$ 64,623,105</u>	<u>\$ 16,535,133</u>	<u>\$ 38,632,423</u>	<u>\$ 2,799,450,496</u>	<u>\$ (18,864,368)</u>	<u>\$ 2,780,526,128</u>
LIABILITIES AND NET ASSETS								
LIABILITIES								
Accounts payable and accrued expenses	\$ 3,151,449	\$ 101,368	\$ 852,781	\$ 5,218,482	\$ 600,787	\$ 9,924,867	\$ -	\$ 9,924,867
Grants payable, net	60,896,537	3,185,510	-	-	1,708,542	65,790,589	(7,676,366)	58,114,223
Due to related entities	8,145,635	198,541	1,158,050	1,447,967	237,809	11,188,002	(11,188,002)	-
Deferred federal and state excise taxes payable	16,862,071	-	-	-	-	16,862,071	-	16,862,071
Post-retirement health benefit obligation	-	-	3,682,920	2,150,742	1,767,786	7,601,448	-	7,601,448
Lease liability	-	-	-	4,038,228	-	4,038,228	-	4,038,228
Interest rate swap agreement	-	-	9,740,280	-	-	9,740,280	-	9,740,280
Bonds payable, net	99,349,312	-	54,336,889	-	-	153,686,201	-	153,686,201
Total liabilities	188,405,004	3,485,419	69,770,920	12,855,419	4,314,924	278,831,686	(18,864,368)	259,967,318
Net assets - without donor restrictions	<u>2,480,112,041</u>	<u>7,657,369</u>	<u>(5,147,815)</u>	<u>3,679,714</u>	<u>34,317,500</u>	<u>2,520,618,810</u>	<u>-</u>	<u>2,520,618,810</u>
Total liabilities and net assets	<u>\$ 2,668,517,045</u>	<u>\$ 11,142,788</u>	<u>\$ 64,623,105</u>	<u>\$ 16,535,133</u>	<u>\$ 38,632,424</u>	<u>\$ 2,799,450,496</u>	<u>\$ (18,864,368)</u>	<u>\$ 2,780,526,128</u>

The accompanying report of independent certified public accountants, consolidated financial statements and notes thereto are an integral part of this consolidating schedule.

Doris Duke Charitable Foundation, Inc. and Related Entities
SCHEDULE 2 - CONSOLIDATING BALANCE SHEET INFORMATION
As of December 31, 2020

ASSETS	Doris Duke Charitable Foundation	Doris Duke Foundation	Duke Farms Foundation	Doris Duke Management Foundation	Doris Duke Foundation for Islamic Art	Subtotal	Elimination Entries	Total
Cash and cash equivalents	\$ 44,993,817	\$ 410,898	\$ (2,978)	\$ (4,275)	\$ 66,008	\$ 45,463,470	\$ -	\$ 45,463,470
Prepaid expenses and other receivables	243,749	5,190,267	937,551	172,170	3,645,979	10,189,716	(8,857,603)	1,332,113
Other assets	354,950	13,062	1,000	1,941,017	-	2,310,029	-	2,310,029
Investments	2,345,012,787	4,959,542	-	-	-	2,349,972,329	-	2,349,972,329
Program-related investments	21,866,000	-	-	-	-	21,866,000	-	21,866,000
Beneficial interest in trusts held by others	4,719,860	-	-	-	-	4,719,860	-	4,719,860
Due from related entities	809,574	2,249	259,972	9,452,981	-	10,524,776	(10,524,776)	-
Right-of-use asset	-	-	-	4,314,697	-	4,314,697	-	4,314,697
Property and equipment, net	-	-	67,407,784	1,035,903	36,841,548	105,285,235	-	105,285,235
Total assets	\$ 2,418,000,737	\$ 10,576,018	\$ 68,603,329	\$ 16,912,493	\$ 40,553,535	\$ 2,554,646,112	\$ (19,382,379)	\$ 2,535,263,733
LIABILITIES AND NET ASSETS								
LIABILITIES								
Accounts payable and accrued expenses	\$ 2,551,102	\$ 45,390	\$ 531,068	\$ 5,261,447	\$ 327,963	\$ 8,716,970	\$ -	\$ 8,716,970
Grants payable, net	54,613,665	3,189,715	-	-	3,501,754	61,305,134	(8,857,603)	52,447,531
Due to related entities	8,145,635	197,726	1,158,049	785,558	237,808	10,524,776	(10,524,776)	-
Deferred federal and state excise taxes payable	15,301,672	-	-	-	-	15,301,672	-	15,301,672
Post-retirement health benefit obligation	-	-	3,767,746	2,170,203	1,774,528	7,712,477	-	7,712,477
Lease liability	-	-	-	5,015,571	-	5,015,571	-	5,015,571
Interest rate swap agreement	-	-	12,246,565	-	-	12,246,565	-	12,246,565
Bonds payable, net	98,543,236	-	55,090,000	-	-	153,633,236	-	153,633,236
Total liabilities	179,155,310	3,432,831	72,793,428	13,232,779	5,842,053	274,456,401	(19,382,379)	255,074,022
Net assets - without donor restrictions	2,238,845,427	7,143,187	(4,190,099)	3,679,714	34,711,482	2,280,189,711	-	2,280,189,711
Total liabilities and net assets	\$ 2,418,000,737	\$ 10,576,018	\$ 68,603,329	\$ 16,912,493	\$ 40,553,535	\$ 2,554,646,112	\$ (19,382,379)	\$ 2,535,263,733

The accompanying report of independent certified public accountants, consolidated financial statements and notes thereto are an integral part of this consolidating schedule.

Doris Duke Charitable Foundation, Inc. and Related Entities

SCHEDULE 3 - CONSOLIDATING SCHEDULE OF ACTIVITIES INFORMATION

For the year ended December 31, 2021

	Doris Duke Charitable Foundation	Doris Duke Foundation	Duke Farms Foundation	Doris Duke Management Foundation	Doris Duke Foundation for Islamic Art	Subtotal	Elimination Entries	Total
Revenues and support								
Investment income:								
Dividends	\$ 4,058,726	\$ -	\$ -	\$ -	\$ -	\$ 4,058,726	\$ -	\$ 4,058,726
Interest	7,037,771	-	-	-	-	7,037,771	-	7,037,771
Net realized gains	282,763,326	579,651	-	-	-	283,342,977	-	283,342,977
Unrealized gains, net	110,497,598	230,235	-	-	-	110,727,833	-	110,727,833
DDCF-DDF investment income allocation	(22,362)	22,362	-	-	-	-	-	-
	<u>404,335,059</u>	<u>832,248</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>405,167,307</u>	<u>-</u>	<u>405,167,307</u>
Less:								
Investment expenses	(8,398,417)	(33,130)	-	-	-	(8,431,547)	-	(8,431,547)
Provision for federal and state excise taxes	(8,742,878)	(7,500)	-	(76,177)	-	(8,826,555)	-	(8,826,555)
Net investment income (loss)	387,193,764	791,618	-	(76,177)	-	387,909,205	-	387,909,205
Change in value of beneficial interest in trusts held by others	978,173	-	-	-	-	978,173	-	978,173
Contributions from related entities	-	1,925,000	13,504,887	(29,388)	9,082,175	24,482,674	(24,482,674)	-
Management fees	-	-	-	14,159,370	-	14,159,370	(14,159,370)	-
Other revenues	2,576,339	-	228,231	25,629	6,744	2,836,943	-	2,836,943
Change in value of interest rate swap agreement	-	-	2,506,285	-	-	2,506,285	-	2,506,285
Total revenues and support	<u>390,748,276</u>	<u>2,716,618</u>	<u>16,239,403</u>	<u>14,079,434</u>	<u>9,088,919</u>	<u>432,872,650</u>	<u>(38,642,044)</u>	<u>394,230,606</u>
Expenses								
Grants, net	135,878,295	1,757,654	-	-	2,702,385	140,338,334	(24,482,674)	115,855,660
Program	2,840,467	366,502	15,082,677	8,303,157	5,576,767	32,169,570	-	32,169,570
Administration	-	-	-	5,776,277	-	5,776,277	-	5,776,277
Management fees	10,762,899	78,280	2,114,442	-	1,203,749	14,159,370	(14,159,370)	-
Total expenses	<u>149,481,661</u>	<u>2,202,436</u>	<u>17,197,119</u>	<u>14,079,434</u>	<u>9,482,901</u>	<u>192,443,551</u>	<u>(38,642,044)</u>	<u>153,801,507</u>
Change in net assets	241,266,615	514,182	(957,716)	-	(393,982)	240,429,099	-	240,429,099
Net assets - without donor restrictions, beginning of year	<u>2,238,845,427</u>	<u>7,143,187</u>	<u>(4,190,099)</u>	<u>3,679,714</u>	<u>34,711,482</u>	<u>2,280,189,711</u>	<u>-</u>	<u>2,280,189,711</u>
Net assets - without donor restrictions, end of year	<u>\$ 2,480,112,042</u>	<u>\$ 7,657,369</u>	<u>\$ (5,147,815)</u>	<u>\$ 3,679,714</u>	<u>\$ 34,317,500</u>	<u>\$ 2,520,618,810</u>	<u>\$ -</u>	<u>\$ 2,520,618,810</u>

The accompanying report of independent certified public accountants, consolidated financial statements and notes thereto are an integral part of this consolidating schedule.

Doris Duke Charitable Foundation, Inc. and Related Entities

SCHEDULE 4 - CONSOLIDATING SCHEDULE OF ACTIVITIES INFORMATION

For the year ended December 31, 2020

	Doris Duke Charitable Foundation	Doris Duke Foundation	Duke Farms Foundation	Doris Duke Management Foundation	Doris Duke Foundation for Islamic Art	Subtotal	Elimination Entries	Total
Revenues								
Investment income:								
Dividends	\$ 3,661,077	\$ -	\$ -	\$ -	\$ -	\$ 3,661,077	\$ -	\$ 3,661,077
Interest	4,566,167	-	-	-	-	4,566,167	-	4,566,167
Net realized gains	125,916,138	268,659	-	-	-	126,184,797	-	126,184,797
Unrealized gains, net	369,516,588	762,668	-	-	-	370,279,256	-	370,279,256
DDCF-DDF investment income allocation	(18,734)	18,734	-	-	-	-	-	-
	503,641,236	1,050,061	-	-	-	504,691,297	-	504,691,297
Less:								
Investment expenses	(7,632,456)	(27,748)	-	-	-	(7,660,204)	-	(7,660,204)
Provision for federal and state excise taxes	(1,250,671)	(2,500)	-	(22,933)	-	(1,276,104)	-	(1,276,104)
Net investment income (loss)	494,758,109	1,019,813	-	(22,933)	-	495,754,989	-	495,754,989
Change in value of beneficial interest in trusts held by others	761,610	-	-	-	-	761,610	-	761,610
Contributions from related entities	-	2,200,000	12,689,991	-	10,819,962	25,709,953	(25,709,953)	-
Management fees	-	-	-	12,632,970	-	12,632,970	(12,632,970)	-
Other revenues	194,803	-	310,657	-	(1,460)	504,000	-	504,000
Change in value of interest rate swap agreement	-	-	(4,019,747)	-	-	(4,019,747)	-	(4,019,747)
Total revenues	495,714,522	3,219,813	8,980,901	12,610,037	10,818,502	531,343,775	(38,342,923)	493,000,852
Expenses								
Grants, net	101,568,360	2,225,612	-	-	5,033,328	108,827,300	(25,709,953)	83,117,347
Program	1,482,889	227,866	14,203,696	7,465,513	5,352,195	28,732,159	-	28,732,159
Administration	-	-	-	5,144,524	-	5,144,524	-	5,144,524
Management fees	9,700,569	62,159	1,840,464	-	1,029,778	12,632,970	(12,632,970)	-
Total expenses	112,751,818	2,515,637	16,044,160	12,610,037	11,415,301	155,336,953	(38,342,923)	116,994,030
Change in net assets	382,962,704	704,176	(7,063,259)	-	(596,799)	376,006,822	-	376,006,822
Net assets - without donor restrictions, beginning of year	1,855,882,723	6,439,011	2,873,160	3,679,714	35,308,281	1,904,182,889	-	1,904,182,889
Net assets - without donor restrictions, end of year	<u>\$ 2,238,845,427</u>	<u>\$ 7,143,187</u>	<u>\$ (4,190,099)</u>	<u>\$ 3,679,714</u>	<u>\$ 34,711,482</u>	<u>\$ 2,280,189,711</u>	<u>\$ -</u>	<u>\$ 2,280,189,711</u>
	-	-	-	-	-	-	-	-

The accompanying report of independent certified public accountants, consolidated financial statements and notes thereto are an integral part of this consolidating schedule.